



Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

**INVESTOR
PRESENTATION**

Q3 and 9M FY2024



Contents

- About us
- Q3 FY2024 Performance Summary
- Historical Financial Performance



ABOUT US



- KMC Speciality Hospitals (India) Limited operates a 250-bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
 - Mother & Child Care Services;
 - Neurosciences;
 - Gastro Sciences;
 - Orthopedics;
 - Plastic surgeries;
 - Organ Transplants (Liver & Bone Marrow Transplant);
 - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we are happy to announce the operationalization of its new facility of an additional 200 beds focused on providing Mother and Child Care services from January 29, 2024.

Hospital Overview : Key Specialities and Advanced Infrastructure

Our Centers of Excellence

Mother & child care



Neuro Science

Gastro Science

Plastic Surgery



Orthopaedics

Critical Care



Bone Marrow Transplant

Well-equipped with Advanced Infrastructure & Skilled Healthcare Professionals

- Operational Theatre - 4
- ICU – 4
- MRI - 1
- CT - 1
- Ventilators - 40
- USG – 11
- X- Ray -3
- Dexa Scan – 1



CT Scanner



MRI

Sustainable Growth Strategy



Doctors Engagement Model

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



Cutting Edge Technology

Stay up-to date on technological advancement for better patient experience and clinical results.



Centers of Excellence

- Focus on Specialties and growth of programs
- Academic enablement with currently over 20+ DnB, Diploma seats

Capacity Expansion

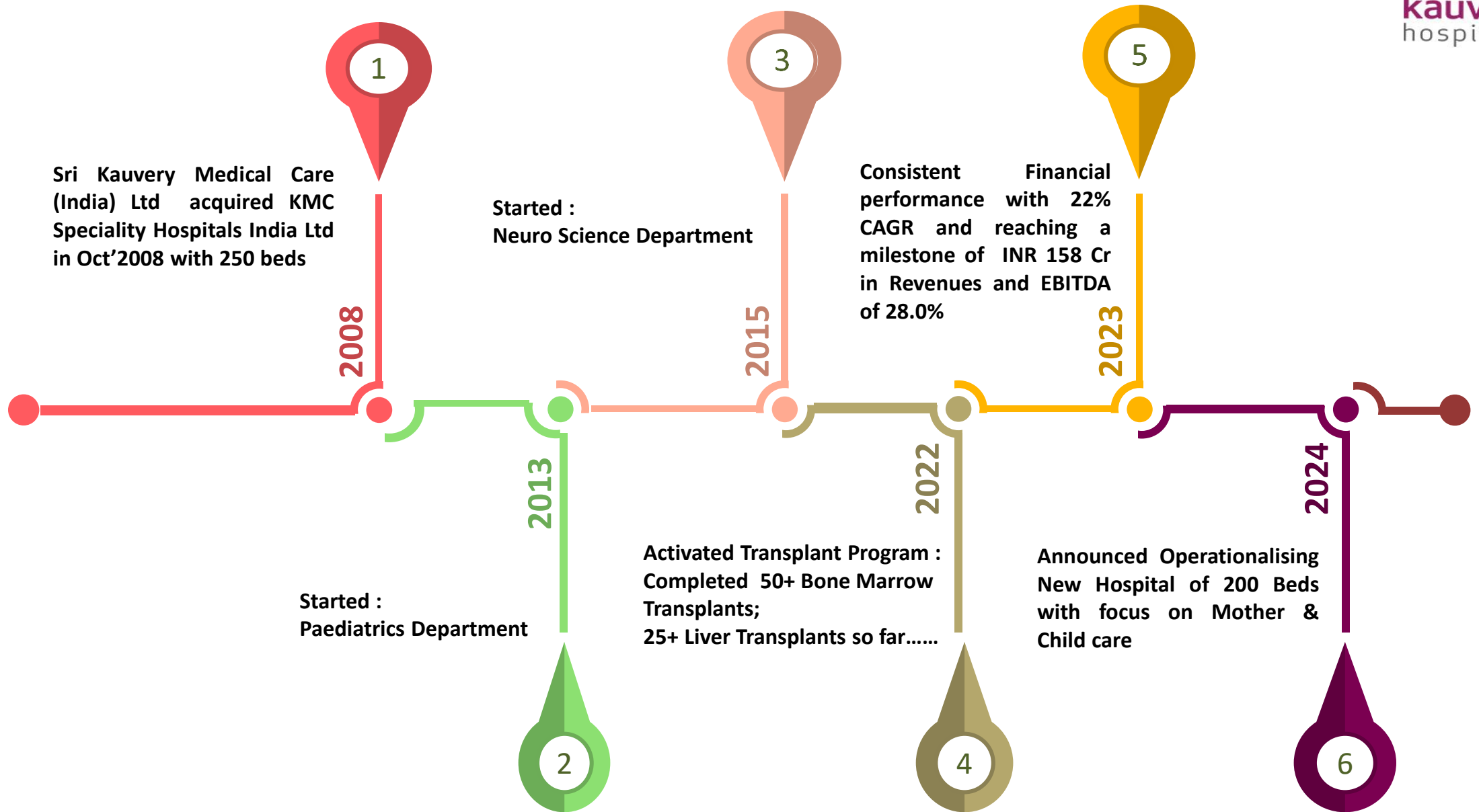
Legacy block: 250 Beds
G+6F+1B
New Block: 200 Beds
G+5F+2B



Quality / Digital Enablement

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem

Major Events



Sri Kauvery Medical Care (India) Limited (“The Group / The Parent”)



- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 7 of the Hospitals are directly run in the Parent entity;
- The Parent owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Multi-Speciality Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

Leadership Team



Dr. S. Chandrakumar

Founder & Executive Chairman

- A qualified and experienced anesthesiologist and critical care specialist with 20+ experience;
- Former Chairman of CII TN State Council (21-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



Dr. S. Manivannan

Founder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010(Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.



Dr. D. Senguttuvan

*SBU Head – Co-Founder, Executive Director
& Key Managerial Person*

- SBU head of KMC Specialty Hospitals Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over With over 3 decades of Clinical expertise;
- Past Secretary – IAP (2008-2010);
- Former Healthcare Convener in CII (2016-17);
- Chairman – CII Trichy Zone (2021-22);
- Founder President of NNF, Trichy chapter.



Our Vision

To be the most respected and trusted healthcare provider



Our Mission

To make great healthcare affordable

Our Values

- Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- Empathetic Care.
- Real Accountability.
- Service Excellence.

Board of Directors



Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Mr. A Krishnamoorthy (Independent Director) having 40 years of experience in Banking Industry rising to the position of General Manager in the banks where he was associated. He was the concurrent Chairman for the BSRB of Andhra Pradesh.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



CA S Chenthilkumar (Independent Director) is a Fellow Member of the Institute of Chartered Accountants of India and is a renowned practitioner in Trichy. He is also qualified in Information Systems Audit. (ISA). He is also a Honorary Fellow Member of the Institute of Financial Accountants UK..



Dr. Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



N Bala Baskar (Independent Director) is a retired IAS officer from the Government of India and superannuated from the post of Principal Adviser (Finance), Ministry of External Affairs, Government of India. Held positions at levels of Principal Secretary, Joint Secretary and General Manager in various Government Departments of India and Government Departments of Haryana.



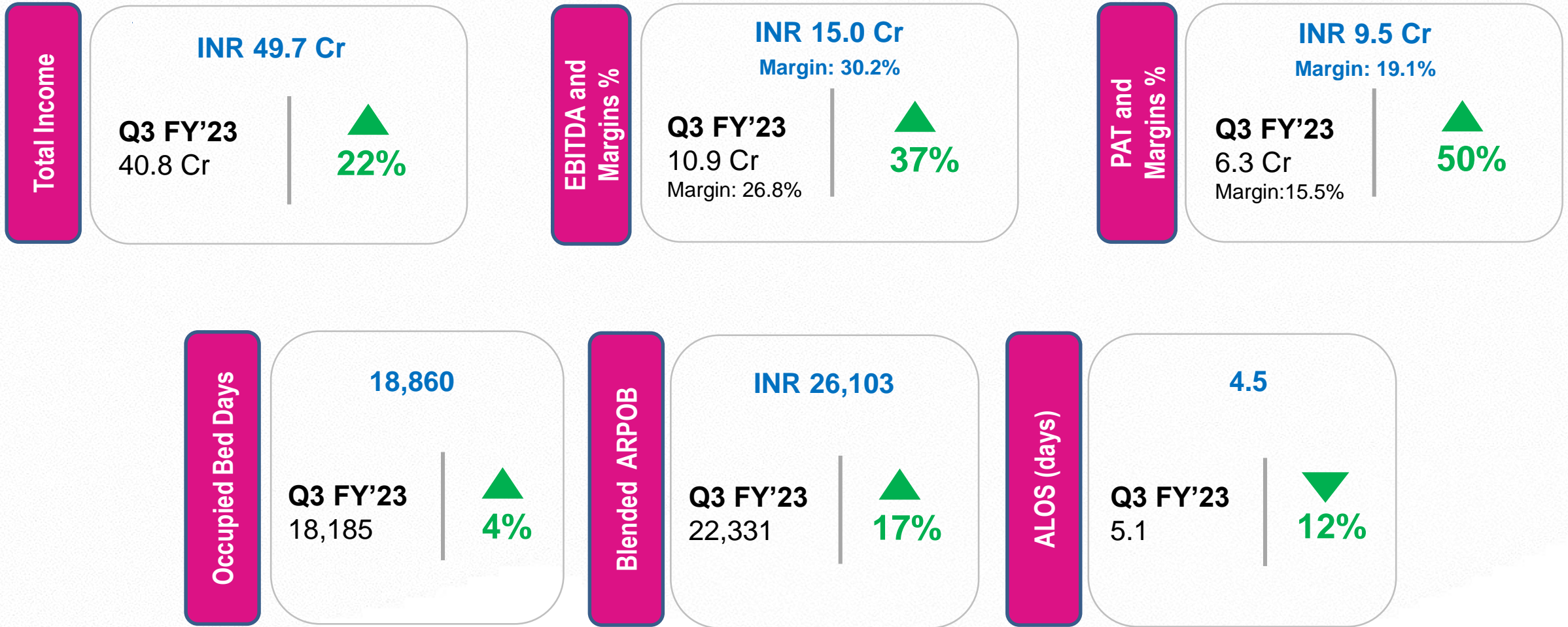
Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programme in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Mrs Jayanthi Narayanaswamy (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience

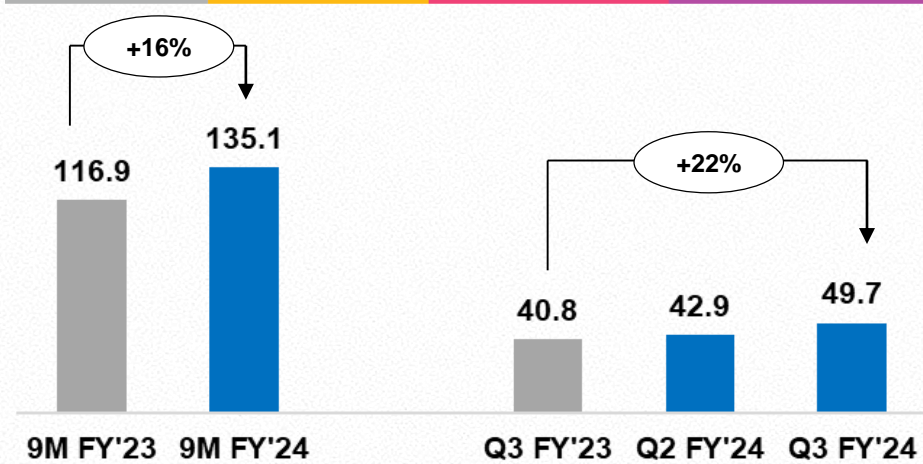
Q3 FY2024 PERFORMANCE SUMMARY

Q3 FY2024 Performance Summary

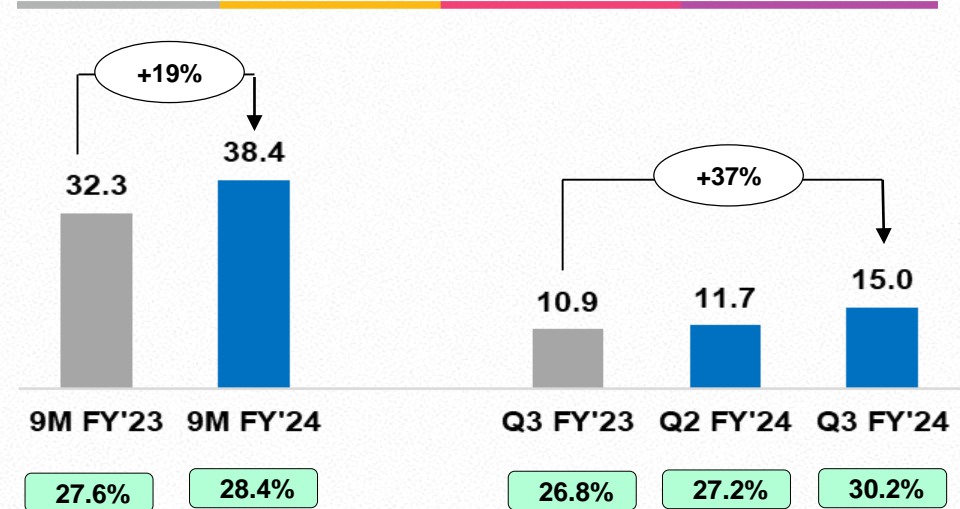


Key operating metrics : Revenue & Profitability

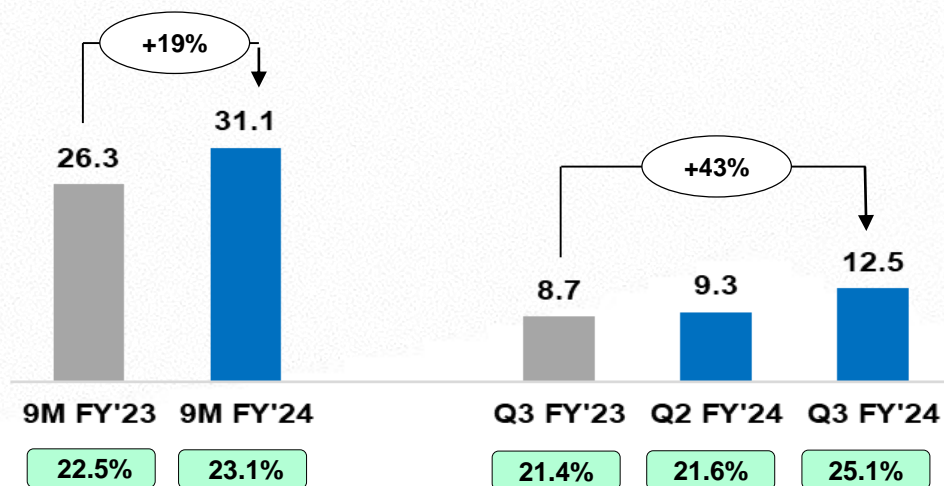
Total Income (INR Cr)



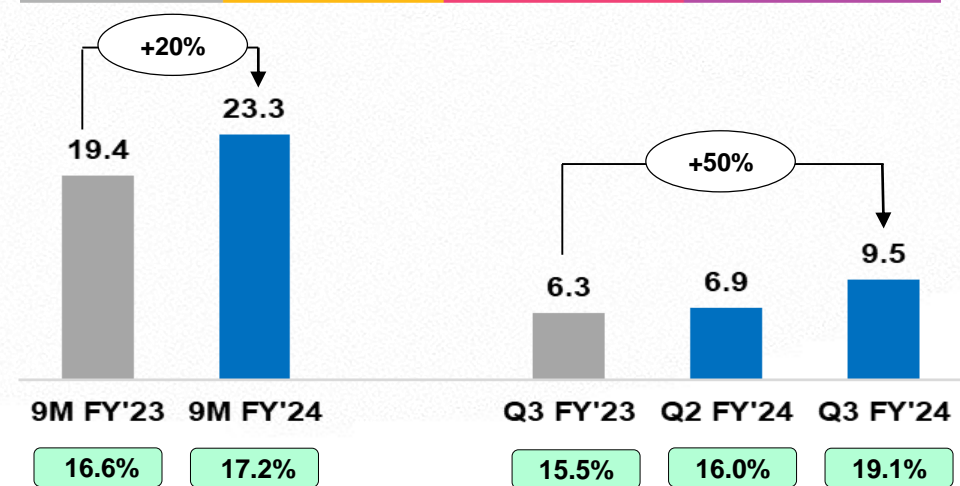
EBITDA (INR Cr & margin %)



Profit before tax (INR Cr & margin %)

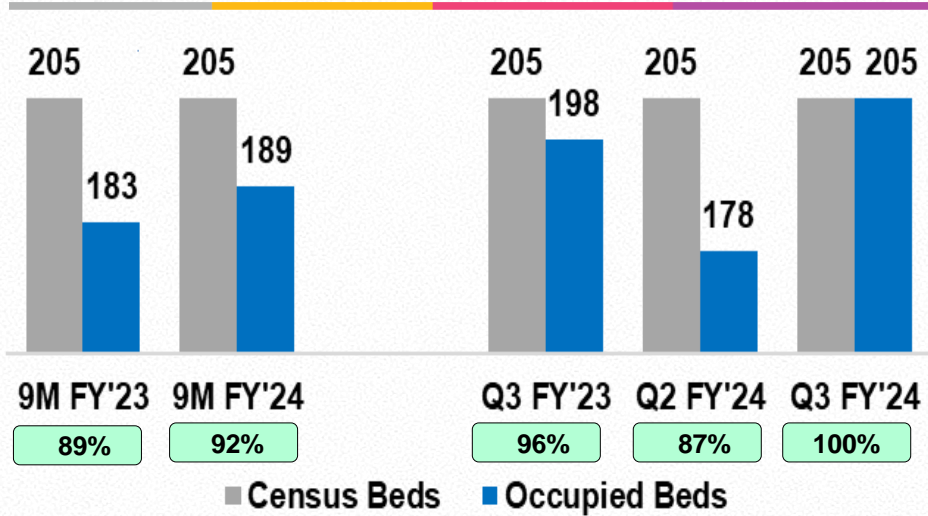


Profit after tax (INR Cr & margin %)

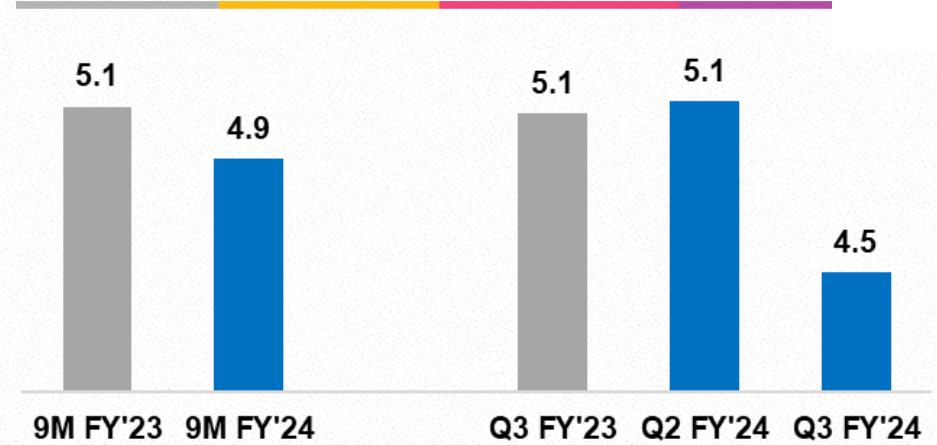


Key operating metrics : Volumes, Occupancies & ALOS

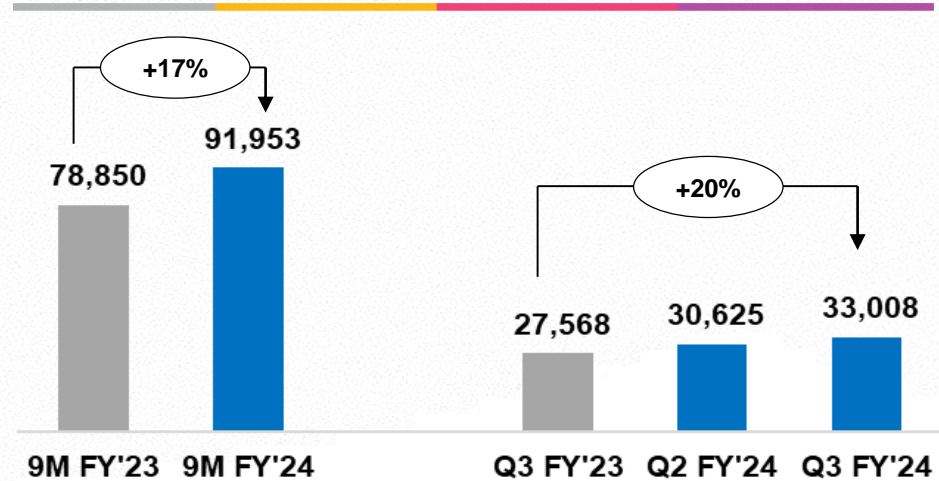
Average census and occupied beds per day ⁽¹⁾



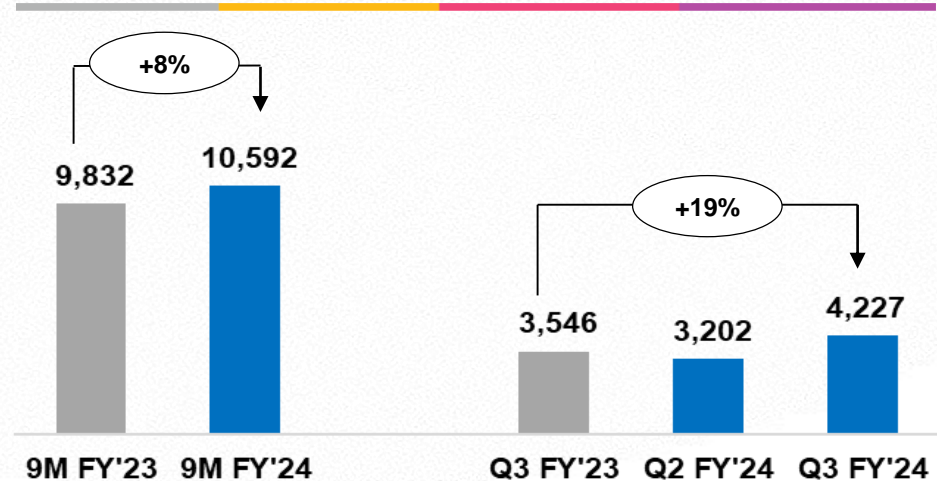
ALOS (days) ⁽²⁾



OPD volumes ⁽³⁾



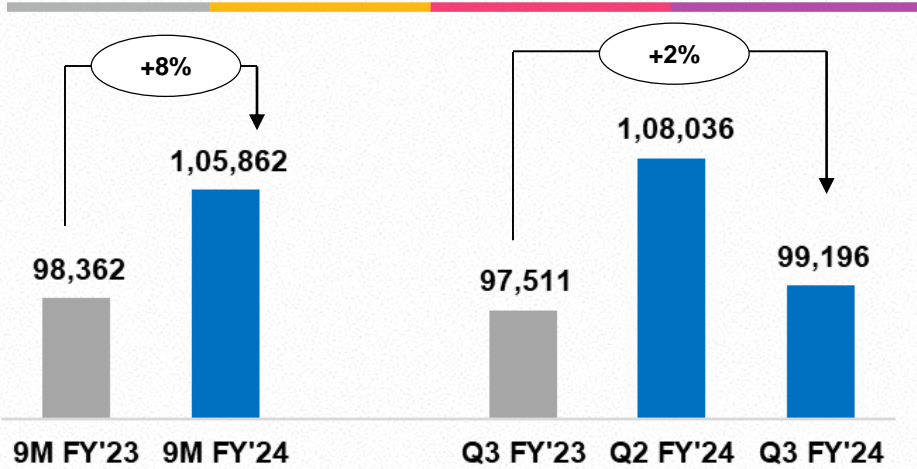
IPD volumes ⁽⁴⁾



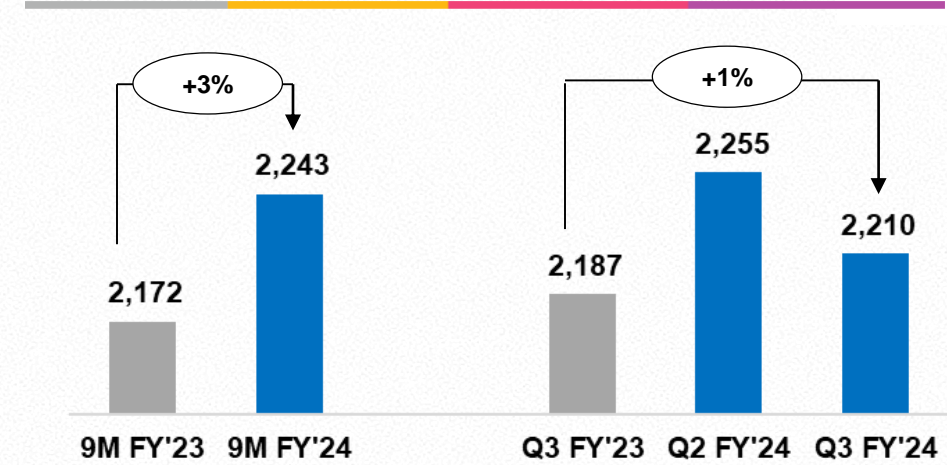
1. Occupancy is computed based on actual census beds of 205 (out of total 250 beds) 2. ALOS is the average length of stay of patients in a specific period calculated as Census occupied beds days divided by In-patient volume 3. Out-patient volume refers to be total number of Out-patient visits recorded in a specific period. 4. In-Patient volume refers to the total number of In-patient discharged in a specific period irrespective of admission date.

Key operating metrics : ARPP, ARPOB & Revenue mix

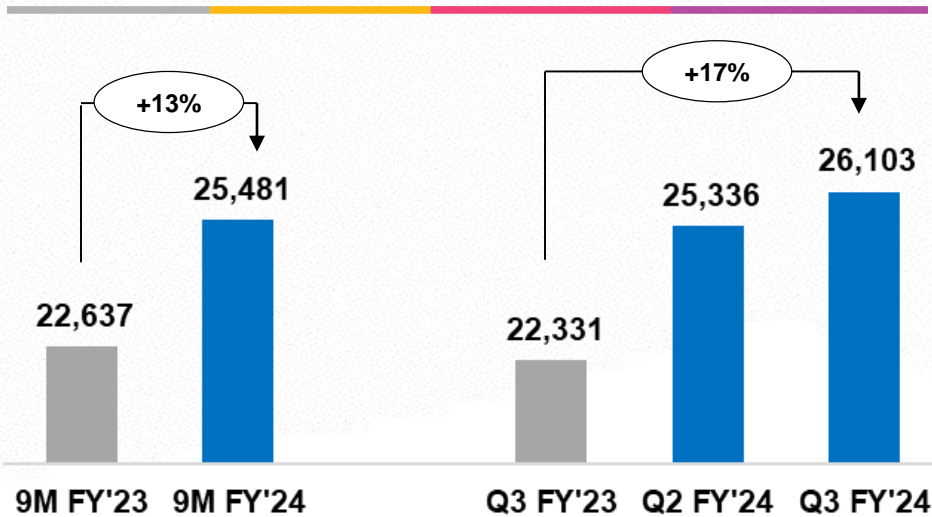
ARPP IP (INR) ⁽¹⁾



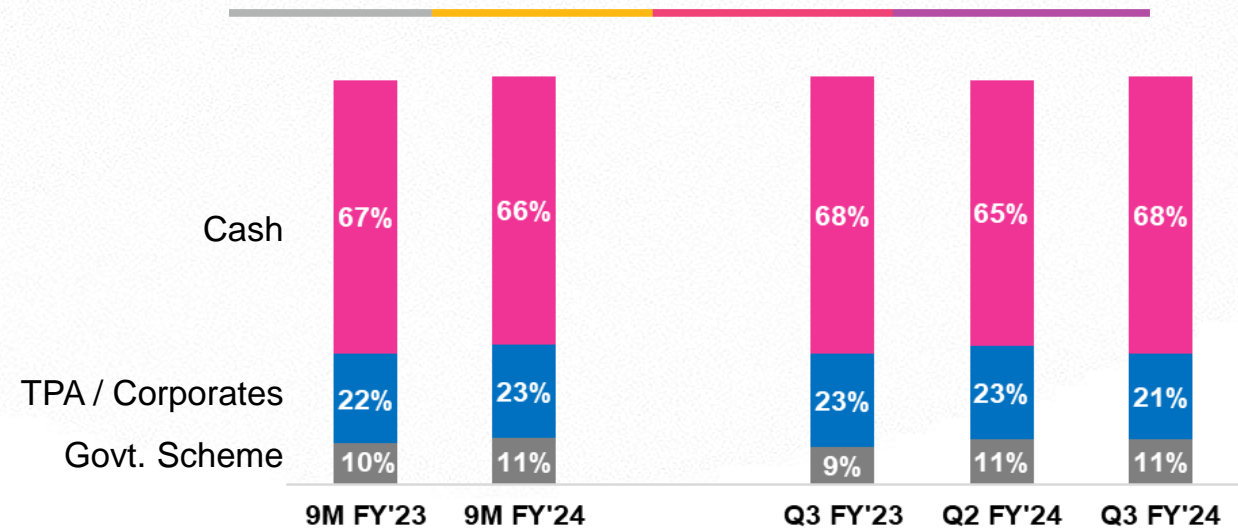
ARPP OP (INR) ⁽²⁾



Blended ARPOB (INR) ⁽³⁾



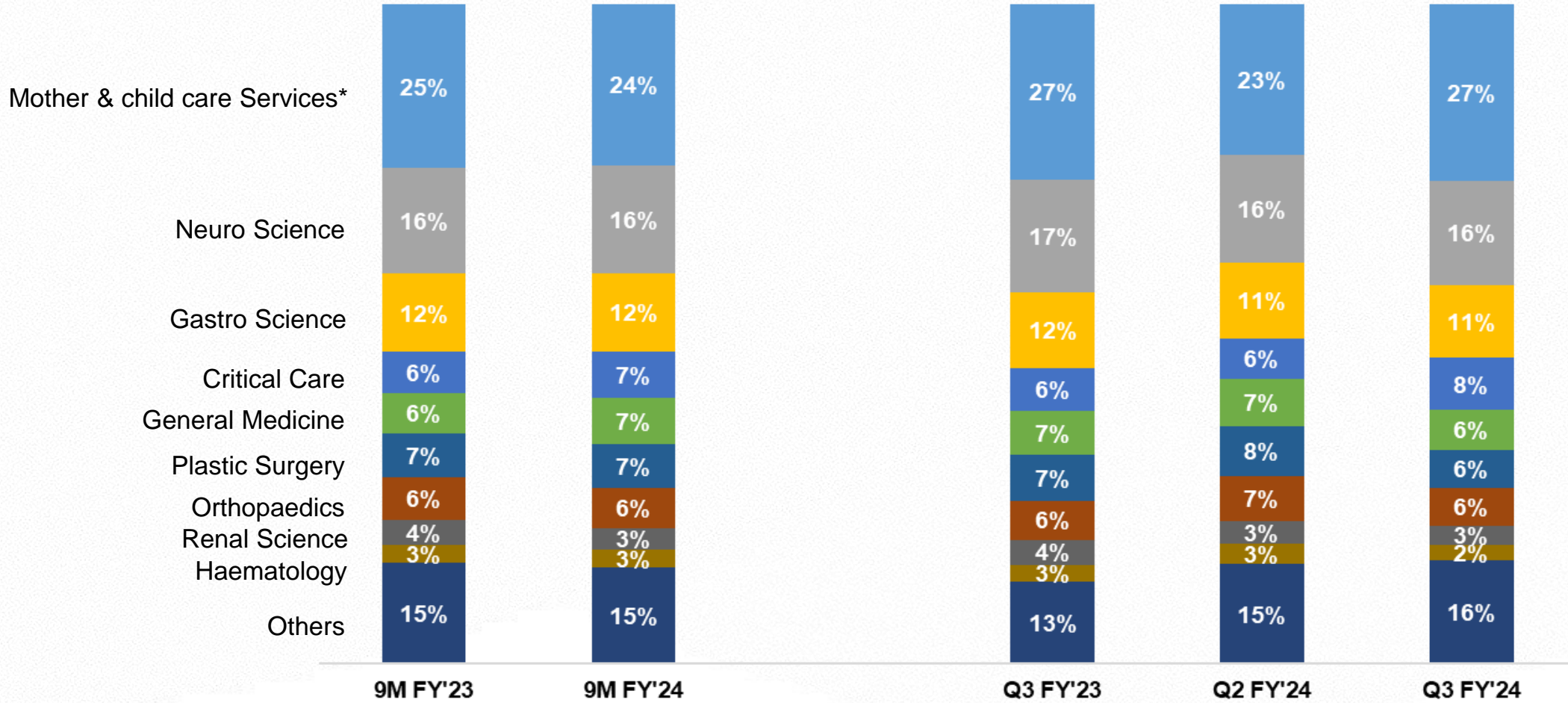
Revenue mix by payor category



1. ARPP IP is calculated by In-patient Revenue divided by In-patient Nos 2. ARPP OP is calculated by Out-patient Revenue divided by Out-patient Nos 3. Blended ARPOB is calculated by adding In-patient & Out-patient Revenue divided by occupied bed days

Diverse Revenue Mix

Significant contribution from specialities



*Mother & Child care Services include Neonatology, Obstetrics and Gynae and Pediatric services;

Performance Highlights and Commentary



- Total Income has increased by INR 8.9 Cr. (22%) compared to the same quarter of the previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent Strong performance of 26% on Total Income is seen from our Mother and Child Care services.
- Total EBITDA earned has increased by INR 4.1 Cr (37%) compared to the same quarter of the previous year.
- EBITDA as a % of revenue for Q3 was 30.2% as compared to 27.6% in the same quarter of the previous year.

Annexure: Profit & Loss Statement

INR Cr	Nine Months			Quarter			
	9M FY'23	9M FY'24	Y-o-Y Growth %	Q3 FY'23	Q2 FY'24	Q3 FY'24	Y-o-Y Growth %
Income							
Revenue from operations	114.7	132.3	15.4%	40.0	42.3	49.1	22.7%
Other income	2.3	2.8	22.7%	0.8	0.6	0.6	-27.5%
Total income	116.9	135.1	15.5%	40.8	42.9	49.7	21.8%
Cost of Goods Sold	17.0	18.1	6.4%	5.8	6.0	6.2	5.9%
Employee benefits expense	22.9	28.2	22.7%	8.0	8.8	10.0	25.8%
Other Expenses	44.7	50.5	12.9%	16.1	16.4	18.5	15.1%
EBITDA	32.3	38.4	18.8%	10.9	11.7	15.0	37.0%
EBITDA Margins %	27.6%	28.4%		26.8%	27.2%	30.2%	
Finance costs	0.5	0.7	35.7%	0.2	0.2	0.2	25.7%
Depreciation and amortisation expense	5.6	6.6	18.6%	2.0	2.2	2.3	12.7%
PBT	26.3	31.1	18.5%	8.7	9.3	12.5	42.8%
PBT Margins %	22.5%	23.1%		21.4%	21.6%	25.1%	
Income tax expense	6.84	7.84	14.7%	2.44	2.41	3.00	23.1%
PAT	19.4	23.3	19.9%	6.3	6.9	9.5	50.4%
PAT Margins %	16.6%	17.2%		15.5%	16.0%	19.1%	

Annexure: Operational Parameters

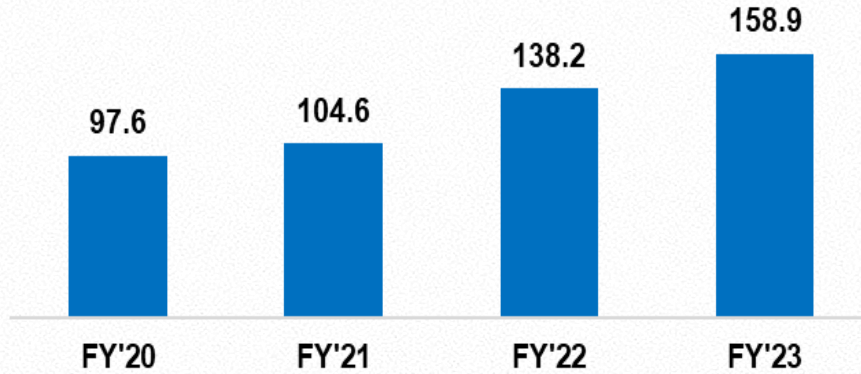


Key Metrics	Nine Months			Quarter			
	9M FY'23	9M FY'24	Y-o-Y Growth %	Q3 FY'23	Q2 FY'24	Q3 FY'24	Y-o-Y Growth %
Census Beds	205	205	0%	205	205	205	0%
Occupied Beds	183	189	4%	198	178	205	4%
Average Occupied Bed Days	50,325	52,096	4%	18,185	16,376	18,860	4%
Avg Occupancy Rate %	89%	92%		96%	87%	100%	
Blended ARPOB (INR)	22,637	25,481	13%	22,331	25,336	26,103	17%
ALOS (Days)	5.1	4.9	-4%	5.1	5.1	4.5	-12%
In-Patient Volumes	9,832	10,592	8%	3,546	3,202	4,227	19%
Out-Patient Volumes	78,850	91,953	17%	27,568	30,625	33,008	20%
ARPP IP (INR)	98,362	1,05,862	8%	97,511	1,08,036	99,196	2%
ARPP OP (INR)	2,172	2,243	3%	2,187	2,255	2,210	1%

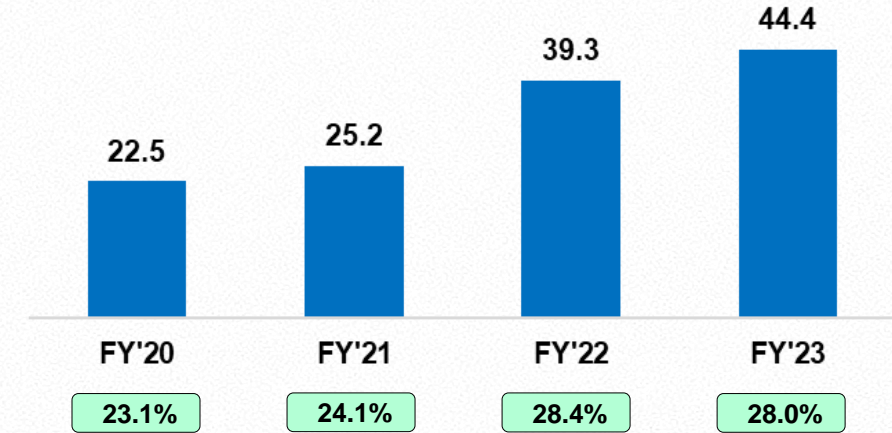
HISTORICAL FINANCIAL PERFORMANCE

Key operating metrics : Revenue & Profitability

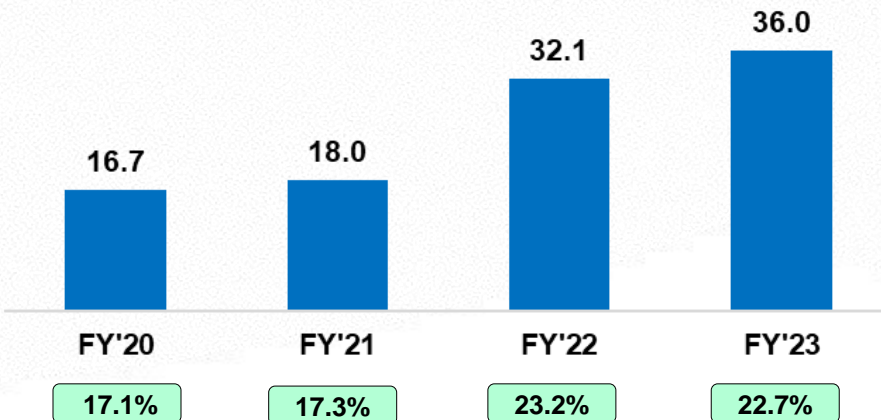
Total Income (INR Cr)



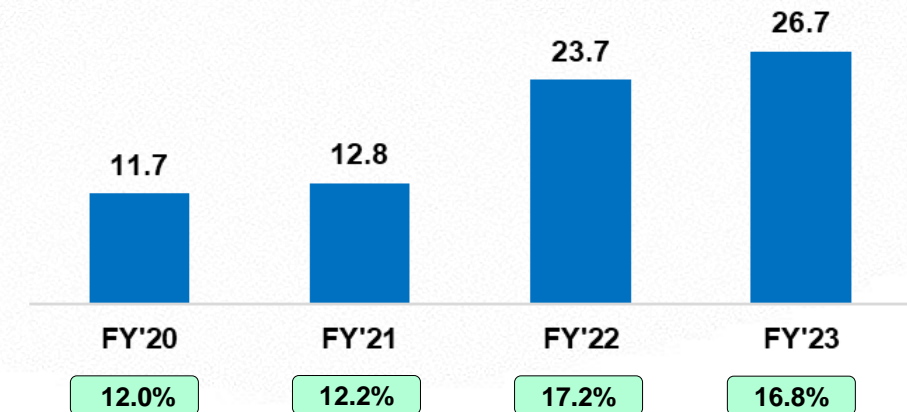
EBITDA (INR Cr & margin %)



Profit before tax (INR Cr & margin %)

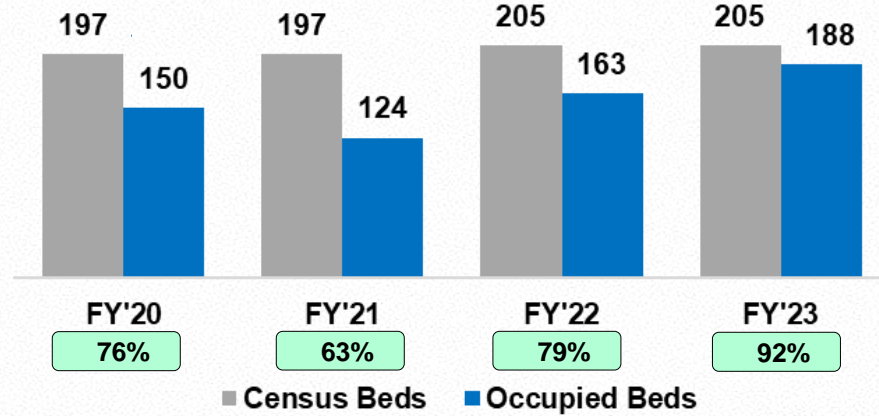


Profit after tax (INR Cr & margin %)

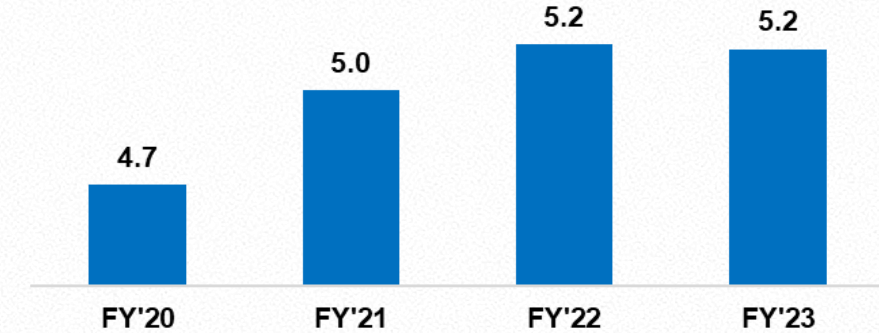


Key operating metrics : Volumes, Occupancies & ALOS

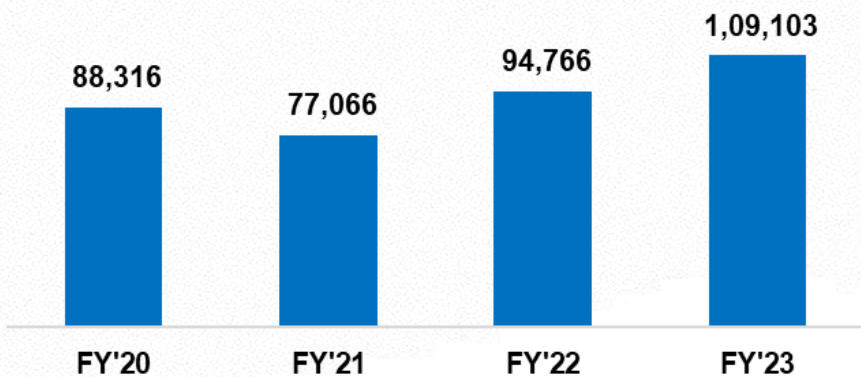
Average census and occupied beds per day ⁽¹⁾



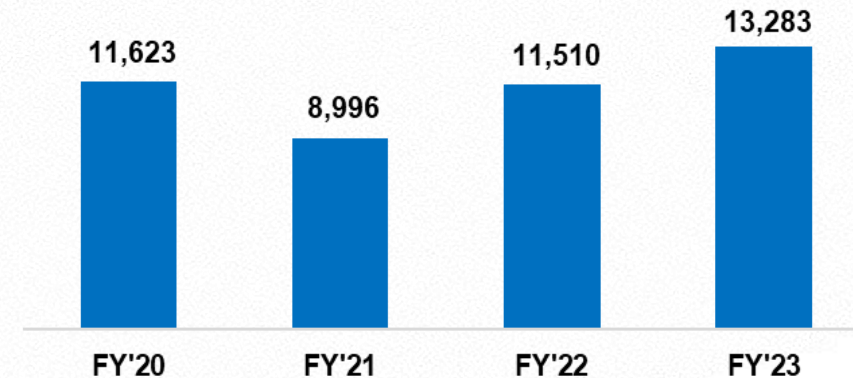
ALOS (days) ⁽²⁾



OPD volumes ⁽³⁾



IPD volumes ⁽⁴⁾

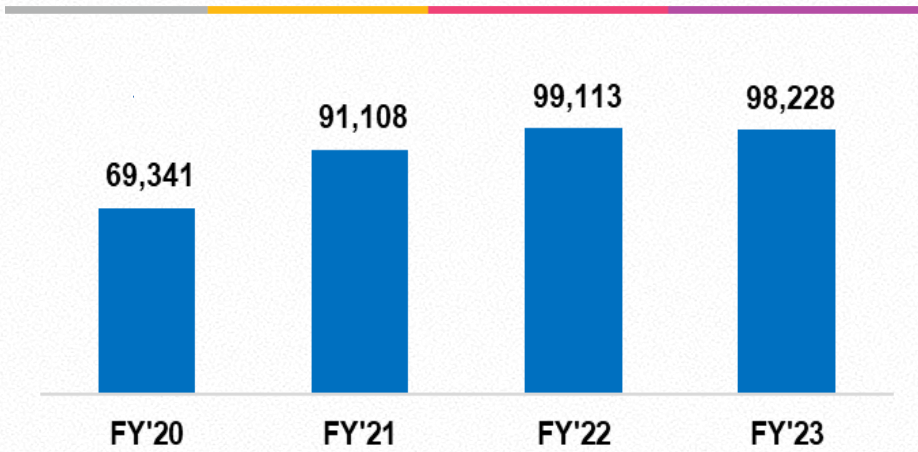


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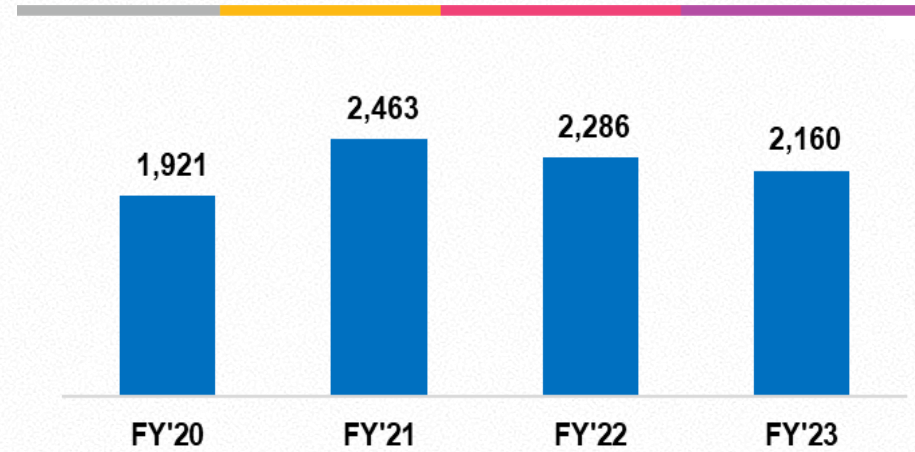
Key operating metrics : ARPP & ARPOB



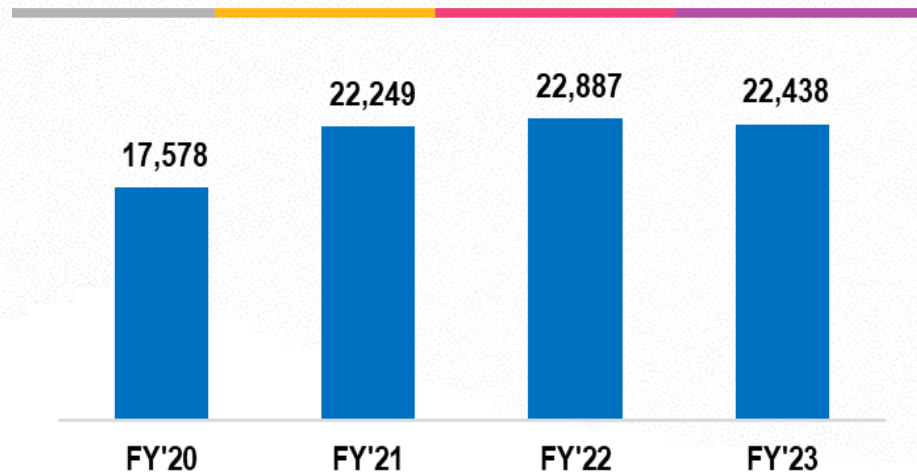
ARPP IP (INR) ⁽¹⁾



ARPP OP (INR) ⁽²⁾



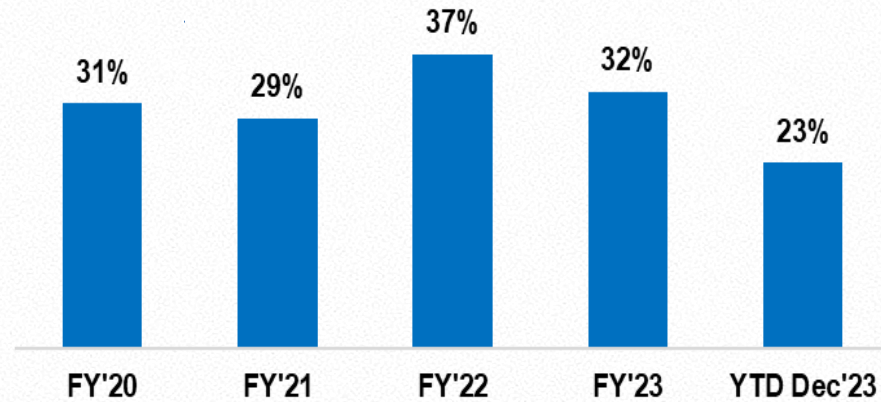
Blended ARPOB (INR) ⁽³⁾



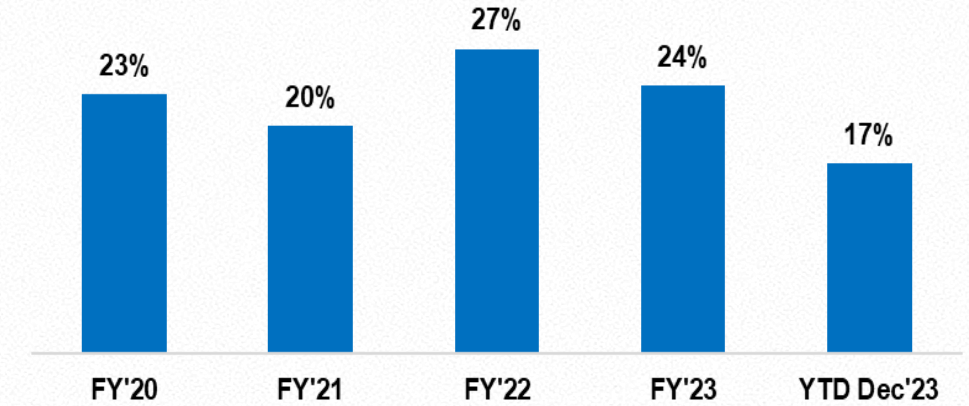
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Key operating metrics : ROCE & ROE

ROCE (1)



ROE (2)



Note:

1. ROCE is calculated by excluding the Loan availed for M&CC Project, which commenced its operations from January 2024.
2. ROCE & ROE for YTD Dec'23 is calculated based on 9 Months Actuals.

Annexures - Historical Profit and Loss Statement

INR Cr	FY'23	FY'22	FY'21	FY'20
Income				
Revenue from operations	155.8	136.1	102.6	96.2
Other income	3.1	2.1	1.9	1.4
Total income	158.9	138.2	104.6	97.6
Cost of materials consumed	2.9	2.7	2.7	1.5
Purchase of traded goods	20.4	17.9	13.5	13.0
Changes in inventory of traded goods	(0.31)	(0.02)	0.2	0.7
Cost of Goods Sold	23.0	20.6	16.3	13.8
Employee benefits expense	31.2	27.1	21.5	21.6
Other Expenses	60.3	51.2	41.6	39.7
EBITDA	44.4	39.3	25.2	22.5
EBITDA Margins %	28.0%	28.4%	24.1%	23.1%
Finance costs	0.8	0.7	1.0	0.9
Depreciation and amortisation expense	7.6	6.5	6.2	4.9
PBT	36.0	32.1	18.0	16.7
PBT Margins %	22.7%	23.2%	17.3%	17.1%
Income tax expense	9.3	8.4	5.3	5.0
PAT	26.7	23.7	12.8	11.7
PAT Margins %	16.8%	17.2%	12.2%	12.0%

Annexures - Historical Balance Sheet

Equities & Liabilities (INR Cr)	FY'23	FY'22	FY'21	FY'20
Total Equity	113.50	86.80	63.33	50.66
Share Capital	16.31	16.31	16.31	16.31
Other Equity	97.19	70.49	47.02	34.35
Non-Current Liabilities	45.61	22.45	29.11	6.95
Financial Liabilities				
(i) Borrowings	39.87	19.61	25.74	5.80
(ii) Lease Liabilities	4.56	1.54	1.84	0.67
(iii) Other Financial Liabilities	-	-	0.12	0.08
Deferred Tax Liabilities	-	0.06	0.58	-
Other Non-Current Liabilities	0.08	0.11	-	-
Provisions	1.10	1.14	0.84	0.41
Current Liabilities	22.54	19.51	12.55	12.39
Financial Liabilities				
(i) Borrowings	4.63	7.27	-	-
(ii) Lease Liabilities	0.88	0.36	0.26	0.19
(iii) Trade payables	6.41	5.41	5.21	4.35
(iv) Other Financial Liabilities	4.57	2.09	3.18	5.02
Other Current Liabilities	3.16	2.29	2.31	1.45
Provisions	2.89	2.08	1.60	1.38
Total Equity & Liabilities	181.65	128.76	104.99	69.99

Assets (INR Cr)	FY'23	FY'22	FY'21	FY'20
Non-Current Assets	129.80	86.29	78.86	52.29
Property, Plant and Equipment	78.36	72.53	71.16	37.55
Right-of-Use-Assets	5.13	1.68	1.97	0.84
CWIP	34.04	5.64	1.61	0.07
Investment Property	0.40	0.40	0.40	0.40
Other Intangible assets	0.39	0.80	0.50	0.62
Financial Assets				
(i) Investments	0.00	0.00	0.00	0.00
(ii) Loans	-	-	0.74	3.93
(iii) Other Financial Assets	1.77	1.08	0.02	0.08
Other Non-Current Assets (Net)	9.71	4.14	2.45	8.80
Current Assets	51.86	42.48	26.13	17.70
Inventories	2.27	1.87	1.75	2.22
Financial Assets				
(ii) Trade receivables	4.37	3.54	2.55	2.10
(ii) Cash and cash equivalents	1.84	1.67	2.13	1.12
(iii) Bank Balances other than above	36.95	31.49	15.57	8.87
(iv) Loans	0.18	0.13	0.12	1.13
(v) Other Financial Assets	4.41	2.63	2.87	1.55
Other Current Assets	1.83	1.15	1.13	0.71
Total Assets	181.65	128.76	104.99	69.99

Annexures - Historical Cash Flow Statement

Particulars (INR Cr)	FY'23	FY'22	FY'21	FY'20
Net Profit Before Tax	26.7	23.7	12.8	16.7
Adjustments for: Non -Cash Items / Other Investment or Financial Items	16.6	14.8	12.1	5.0
Operating profit before working capital changes	43.2	38.5	24.9	21.7
Changes in Working Capital	(1.7)	(0.2)	3.3	(7.7)
Cash generated from Operations	41.5	38.3	28.2	14.0
Direct taxes paid (net of fund)	(9.2)	(9.2)	(2.6)	(3.3)
Net Cash from Operating Activities	32.3	29.1	25.6	10.7
Net Cash from Investing Activities	(48.0)	(28.5)	(42.6)	(7.8)
Net Cash from Financing Activities	15.8	(1.1)	18.0	(3.6)
Net Increase in Cash and Cash Equivalents	0.2	(0.5)	1.0	(0.7)
Cash and Cash equivalents at the beginning of the period	1.7	2.1	1.1	1.8
Cash and Cash equivalents at the end of the period	1.8	1.7	2.1	1.1

Annexure: Historical Operational Parameters

Key Metrics	FY'23	FY'22	FY'21	FY'20
Census Beds	205	205	197	197
Occupied Beds	188	163	124	150
Average Occupied Bed Days	68,650	59,313	45,260	54,750
Avg Occupancy Rate %	92%	79%	63%	76%
Blended ARPOB (INR)	22,438	22,887	22,249	17,578
ALOS (Days)	5.2	5.2	5.0	4.7
In-Patient Volumes	13,283	11,510	8,996	11,623
Out-Patient Volumes	109,103	94,766	77,066	88,316
ARPP IP (INR)	98,228	99,113	91,108	69,341
ARPP OP (INR)	2,160	2,286	2,463	1,921

THANK YOU